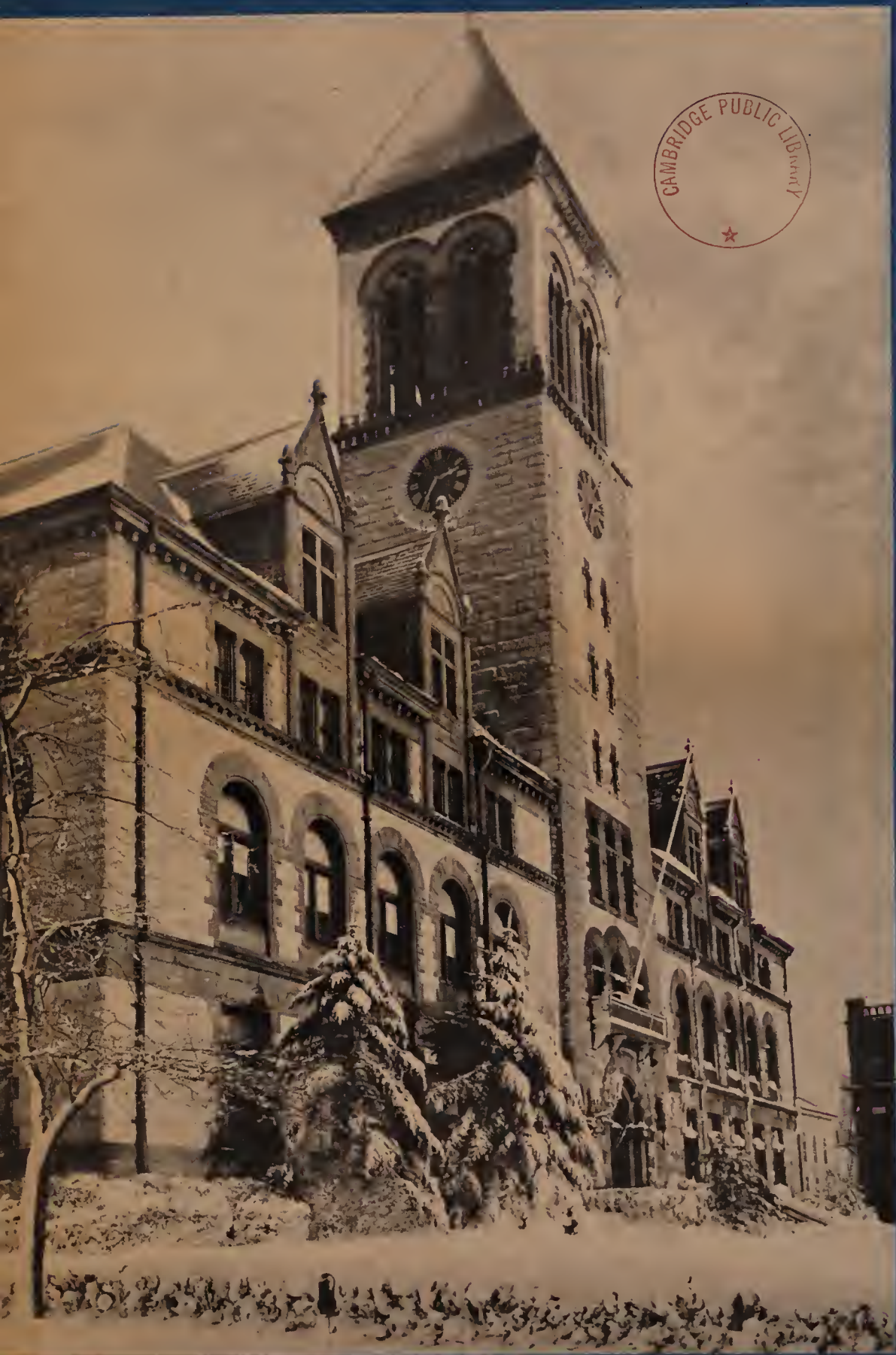


# Cambridge

Massachusetts



## The Annual Report 1968

Cambridge City Hall

*John J. Sullivan*

John J. Sullivan  
Mayor

*James J. Sullivan*

James J. Sullivan  
City Manager



## THE CITY GOVERNMENT

### The 1968-69 Council



**Walter J. Sullivan, Mayor**



**Mrs. Barbara Ackermann**



**Edward A. Crane**



**Thomas W. Danahy**



**Bernard Goldberg**



**Daniel J. Hayes Jr.**



**Thomas H. D. Mahoney**



**Alfred E. Vellucci**



**Mrs. Cornelia B. Wheeler**



**James L. Sullivan  
City Manager**



EXECUTIVE DEPARTMENT  
James L. Sullivan  
City Manager  
John H. Corcoran  
Assistant City Manager



**Ralph J. Dunphy  
Acting City Manager  
January-July, 1968**

To the Honorable, the City Council  
and All Citizens of Cambridge:

The year 1968 was a period of transition that tested the structure and stability of the Cambridge City Government. With the position of City Manager vacant, Ralph J. Dunphy, long experienced in the all important Department of Public Works, agreed to accept the position of Acting City Manager until a Manager could be selected and assume the responsibilities of the office. Mr. Dunphy served in that capacity until July 15, 1968, at which time I became the fourth City Manager to hold office since the adoption of the Plan E Charter in 1941.

It is a tribute to Mr. Dunphy and the governmental structure of Cambridge that the function of government proceeded normally in a situation which under a less stable government could have led to a complete crisis of inaction.

The reports for 1968 from the City departments and agencies described the services performed during the year and are testimony to the City's continued progress.

Anyone with a detached view of Cambridge who closely examines our governmental operations soon realizes that our greatest asset is the sophisticated citizen involvement in every operation, minor and major. Cambridge, under its City Council and previous City Managers, has responded to this participation and made progress in the areas of recreation, traffic, hospital and health and welfare programs, and has prepared for school expansions in cooperation with the Cambridge School Committee.

Among the problems yet to be solved are those of waste disposal, replacement of old city vehicles, modernization of facilities in many city departments and the threat of the Belt Highway and Route 2 extension.

To move ahead in a rapidly changing environment and to do so with fiscal responsibility requires a thorough understanding by officials and citizens alike of the extent of the City's financial ability to meet the costs of additional services.

In order to familiarize myself quickly with all the operations involving city government I attended every meeting possible conducted by citizens' groups. I found many organizations had prepared papers and reports on numerous programs so that it was only necessary for me to read these papers and discuss possible solutions with citizens, the heads of City departments and agencies, and members of the City Council. I have also taken the position that it is essential for the City Manager to attend all meetings of the Council for it is here that the policy decisions are made that affect all the programs conducted by the City Government for the benefit of all its citizens.

During my first few weeks as City Manager, I became aware that a proposed Housing Project for the Elderly to be built at Eighth Street was about to be rejected because of an administrative decision by Federal officials. I asked for and obtained information from the Cambridge Housing Authority and civic groups interested in this problem and communicated our needs and concern to the Federal officials. We expressed our dismay at the lack of sensitivity to our problems at the Federal level and solicited the help of Congressman O'Neill and Senators Brooke and Kennedy. Our efforts were successful and the adverse decision by the Federal officials was reversed and the project approved. It should be ready for occupancy early in 1970.

Work was accelerated in 1968 to secure for Cambridge its fair share in the distribution of Federal assistance for the hospital, schools, library, Model Cities program, public housing, public works and renewal. Because we need to be fully prepared for immediate participation in all assistance programs if we are not to lose opportunities, the City Manager's office in 1968 started to prepare a Capital Budget and Capital Improvement Program, the first to be submitted by a Cambridge City Manager to the City Council as part of the budgetary process.

I expect that the Capital Improvement Program will be continually updated to reflect new information on the costs and benefits of various projects emanating from our modernized planning activities. Our aim is to be certain that Cambridge receives its just share of funds from the state and Federal government allocations to municipalities.

We all realize that local governments alone can no longer provide from their meager resources the full range of services required by citizens. It is unrealistic to expect programs of the magnitude required in this modern age to be financed totally by local taxpayers and at the same time maintain our needed old-time services traditionally financed by the local tax base.

I consider 1968, therefore, a period of advanced planning for our future requirements. This City Administration is dedicated to keep abreast, if not ahead, of national trends.

We have the talent and enlightened citizen involvement to make all this possible.

Sincerely,

*James L. Sullivan*  
James L. Sullivan  
City Manager



John M. Tobin (seated) retired as Superintendent of Schools after 48 years of service as a teacher and administrator. He was succeeded by Edward A. Conley, who was elected to the post by the School Committee on June 26 and took office on July 1, 1968. The transition was an exchange of leadership between the man who built the educational system during his 26 years as the city's top educator and the man who assisted him.



Left to right, John M. Tobin and Edward A. Conley

## Innovation continues under Supt. Conley

Innovation has long been a guideword of the Cambridge School Department. During Mr. John M. Tobin's last six months as Superintendent, the pace of innovation quickened with the introduction of a drug and sex education seminar for teachers, up-dating of the modern mathematics curriculum, institution of a human resource and development center, expansion of the school library program, implementation of a NASA-Rindge work study program, proposal of the hospital assistants course and establishment of a school-community committee to study black education.

The programs continued since Mr. Tobin's retirement and those introduced since my election to the superintendency are outlined in the following report.

A plan for administrative reorganization was implemented in August, 1968. The plan called for creation of a Deputy Superintendent's post and three Assistant Superintendents positions.

Mr. David E. Hockman was elected Deputy Superintendent on Sept. 18, 1969. Mr. Balfe, Mr. Frisoli, and Mr. Murphy were elected as Assistant Superintendents of Elementary and Secondary Education, and Business Administration on March 18, 1969. The latter post was an extension of duties conducted by John J. Dynan, whose untimely death during July, 1968, saddened the department.

The administration's plan also called for phasing out the girls vocational school and incorporating these pupils into the framework of the Cambridge High and Latin School. This proposal, approved by the School Committee in August and implemented in September, 1968, was prompted by the success of incorporating the boys' vocational school into the Rindge Technical School in September, 1967.

Cantabrigians have long shared a close, warm relationship, despite racial, religious and cultural differences. To preserve this harmonious atmosphere the School Department has studied methods of deterring development of prejudice since 1946, when an analysis of intergroup education was undertaken and a report published. Other studies during the 1950s and in 1963 were aimed at the same goal. During the spring of 1968, a committee combining the resources of community and school personnel, chaired by Assistant Superintendent John J. Balfe, then Houghton School master, was charged with investigating the best methods of recruiting black teachers and administrators, further inclusion of black history units into the social studies curriculum, and community assistance in selection of relevant multi-racial texts and other educational materials.

This committee has provided and is continuing to provide valuable

### Fiscal '68

During fiscal 1968 the City of Cambridge received reimbursement from the State and Federal governments in excess of \$1,000,000. By law these are credited to the General Fund of the City of Cambridge and are not credited, as they should be, to the budget of the School Department since they are reimbursements because of expenditures reflected in the School budget.

It should also be noted that economies within the School Department during 1968 resulted in an unexpected balance of \$440,000.00 as of December 31, 1968.

During 1968 the School Committee transferred to the City Manager \$46,000 for defraying the cost of demolition on the Houghton School site and an additional \$13,000 for the Community School Program.

The total of the reimbursements, the unexpended balance for 1968 and the transfers during 1969 were slightly less than \$1,500,000, thereby more than offsetting the increase in the 1969 budget of the School Committee.

*Excerpt from School Department Annual Report.*

assistance. Along these same lines, Director of Social Studies Mrs. Elizabeth R. Boyce, who was appointed in April, 1968, introduced Cambridge teachers to a workshop seminar under the director of Tufts University Lincoln Filene Center for Citizenship and Public Affairs, Dr. John S. Gibson. His progress in the area of multi-racial education is world renowned. Mrs. Boyce has arranged for the faculty to continue to work with Dr. Gibson's material into the next school year.

Supplementing these programs, the School Department has had the benefit of guest lecturers representing many different races and cultures, and has employed, as consultants, professionals in the field of multi-racial education. Mrs. Boyce has introduced a bold new concept in the area of Social Studies workshops this summer by offering teachers an opportunity to live and study in the inner-city and compare their observations with a group of teachers studying concurrently in Cambridge. The program, in addition to providing participating teachers with valuable experience, explores a new area of preparing teachers to interpret the problems of poverty and prejudice to their students. Although our efforts to recruit black teachers and

administrators have met with limited success, we are continuing our search. Three thousand dollars has been budgeted for this purpose in 1969.

Reorganization and curriculum development programs are underway in the areas of Science and Language Arts under the leadership of Science Director Joseph A. Keefe, appointed September, 1968, and Language Arts Director Richard S. Phelps, appointed March, 1969.

A language arts workshop will be conducted during the summer of 1969, funded from \$100,000 earmarked during 1969 for innovative programs and new ideas development. Other projects funded by these monies include the Social Studies Inner City workshop mentioned above, re-evaluation and restructuring the secondary social studies curriculum, an open-end workshop comprised of one representative from each school who will explore a vital area of need within their school and a study of dyslexia.

A special workshop in the education of the perceptually handicapped is scheduled under the leadership of Dr. Ruth F. Boland, Director of the Bureau of Pupil Services. Dr. Boland and her staff have been probing the area of dyslexia by taking part in workshops and seminars during the past year.

All of these summer projects are designed to allow participating teachers to share their experiences with colleagues during the coming year with the ultimate goal of enriching students' classroom activities.

The success of the Follow Through Program this year under the direction of Miss Mary Finn has brought the schools closer to the community and offered students and teachers the opportunity to work with many innovations advocated by the Banks Street School in New York.

Cambridge was honored by the National Education Association during 1968-69 by being named a regional winner of the N.E.A.'s Thom McAn School Committee Award. As one of 12 cities in the nation so honored, Cambridge was cited for its introduction of the first public school course in Massachusetts designed specifically to assist retarded young adults. This program was offered in October, 1968, by Dr. Boland and will be expanded as space becomes available during the coming years.

Up-dating the modern mathematics program, introduced here in 1957, became the subject of a workshop under the guidance of Mathematics Director Joseph G. Sateriale. The result of this workshop has been complete reorganization of mathematics education from kindergarten through grade three during the 1968-69 school year and plans for an extension of the program to grades four through six during the coming year.

*Continued on next page*

## The School Committee

*Mayor Walter J. Sullivan, ex-officio member is chairman of the committee.*



**James F. Fitzgerald**  
Vice Chairman



**Daniel J. Clinton**



**Francis H. Duehay**



**John A. P. Good**



**Gustave M. Solomons**



**David A. Wylie**





**INNOVATION:** Left, a Human Resources Development Center for Cambridge High and Latin school; a Drug and Sex Education Seminar for 125 teachers.

# Parents get involved

From preceding page

Supplementary to this, Mr. Sateriale conducted weekly workshops in modern mathematics for elementary school parents to keep them abreast of the new trends in mathematics education. During the spring of 1968 and the 1968 - 69 school year, more than 125 parents have attended these workshops conducted at the Harrington, M. E. Fitzgerald, and the Russell Schools.

The school library program now includes 12 schools, plus the professional library. An Instructional Materials Center, proposed by Libraries' Director Charles W. Adams and the Directors of Social Studies, Science, Audio - Visual Aids and Mathematics, has been approved. The forge room at the Rindge Technical School is being renovated for this purpose and the Center should be in operation by Sept. 1, 1969. This Center will replace the existing professional library and in addition to being a teachers' resource center, it will serve as a work and seminar area for our professional staff. Estimated cost of this project is \$20,000.

Two satellite libraries were opened at Cambridge High and Latin School during the past winter. Staffed by members of the School Volunteer Project, the guidance and social studies libraries provide students with a concentration of materials in these areas and the opportunity to use tapes, slide projectors and other resource materials to complete their projects without disturbing the quiet concentration of others in the school's main library.

The Rindge - NASA Workshop Study Program, introduced in the spring of 1968 under the direction of Rindge Headmaster Robert R. Sweeney and Rindge Guidance Counselor Paul J. Murphy, was expanded during the 1968 - 69 school year to include placement of 50 students in Unitrode, KLH, Polaroid and Electronics Corporation of America. The program places students in job areas related to their studies, with the hope that they will be motivated to continue their studies and establish definite career goals.

A hospital assistants course was implemented at Cambridge High and Latin School in the fall of 1968. This course provided students, undecided about their academic future, an opportunity to explore such health assistants' careers as x-ray technology, inhalation therapy and laboratory technology, while continuing their high school studies. The program's success was encouraging and plans are underway to expand it during the coming year.

Buildings and classroom space have been a growing problem for the school administration. Although progress toward construction of the Robert F. Kennedy, Martin Luther King Jr. and

John M. Tobin Elementary Schools has been achieved to the extent that the Thorndike and Houghton Schools have been demolished and the students moved to the leased Sacred Heart School and temporary DeWolfe Street quarters, space problems continue to plague the school administration.

Overcrowding at the M. E. Fitzgerald School and projected housing development plans in that district have prompted discussions with the City Manager to determine the feasibility of a new school or extension of present facilities.

The housing of 240 students who this year attended the St. Francis of Assisi School, scheduled to close in June, has necessitated plans by the School Department to lease and staff that school during the coming school year. Projected cost for four months (September through December, 1969) is \$50,000.

May I extend my appreciation to the teachers and children, currently working under difficult and cramped conditions, for their patience, and assure them that the present situation will be alleviated with construction of the new schools.

During this first year as Superintendent of Schools I have attempted to build upon the very solid foundation established by Superintendent John M. Tobin. My goal has been to expand the effectiveness of

the Cambridge School System and bring it closer to thy people of this city.

Toward this objective, the school administration introduced Citizens' Hours, a program encouraging anyone interested in discussing school functions or individual ideas, an opportunity to meet with Mr. Hockman or me during school hours or by visiting our offices between 7 and 9 p.m. each Thursday. This program was of great help in bringing us closer to the parents and their children's needs and desires.

This administration has also moved to bring Cambridge closer to leading educational communities through its association with Arlington, Boston, Brookline, Concord, Lexington and Newton in the Education Collaborative for Greater Boston. This is a Federally funded project (Title III) that grew from the efforts of the seven superintendents who had come together during the operation of the Research and Development Center of the Harvard Graduate School of Education. The project was initiated on Sept. 1, 1968. Its purpose is to develop a number of collaborative activities for the member school systems, with the hope that a cooperative approach between urban and suburban school departments will assist in solving our common and specific educational problems.

Respectfully submitted,  
EDWARD A. CONLEY  
Superintendent of Schools

## Negotiations assure professional library staff

Over the past twenty years, the Cambridge Public Library has reviewed each book in the collection for both the main and the branch libraries, according to Director Philip H. Dolan. This review has given the opportunity to decide the value of each book, its physical condition and currentness; and the need for buying replacements and additional materials.

These same years have seen the regular book budget grow from \$19,000 to \$62,700 between 1949 and 1968; the creation of two completely new book collections for the two new branch libraries; the expansion of the central library holdings to take advantage of the space provided in the addition to the main library.

The building program approved by the Trustees and adopted by the City provided for four new, functional, properly located branch libraries and an addition to the central building. Three fifths of this program has been realized: North Branch opened in 1957, Field Branch in 1961, and the Central Library building addition in 1967. Since the Library has not been able to relocate either the Boardman or the Port branch

libraries, either in a combination or in separate locations, and since both facilities are no longer suitable as library outlets, the Library is in the process of starting bookmobile service for the two areas. During 1968, a bookmobile was ordered and greatly improved service for the Boardman and Port areas should be available in 1969. We also plan to begin service to the senior citizens living in the John F. Kennedy Housing.

Beginning with the 1966 budget, and continuing in 1967 and 1968, the department has been able to improve library salaries for the professional staff. By negotiation with the City Manager, the library professional salary scales have been made competitive and now permit replacement of retired personnel with qualified professionals; retention of younger members of the staff as they obtain their library graduate degrees; and extra salary payments to staff members studying for the library degree.

During 1968 the Library was in a position to set up a Cambridge Room to house rare Cambridge books, pamphlets, maps, manuscripts, and

pictures. At the same time the long needed story hour for children was started at the main library. With this service, the Library now has film programs for children at the Main Library and at the Field, Mount and North branch libraries.

The most pressing need, with bookmobile service being prepared for the Boardman and Port areas, remains the Observatory Hill branch library. The solution to this problem needs attention.

The total library budget has grown from \$115,000 in 1949 to \$442,000 in 1968.

During 1968, there were 8428 registered borrowers (6523 adult and 1905 juvenile) with 262,255 volumes on the shelves. The number of borrowers was 24,087 (18,739 adult and 5348 juvenile) with total circulation at 591,348, a gain of 36,192 volumes.

The 1968 Board of Library Trustees was comprised of James F. Fitzgerald, chairman; Robert H. Haynes, secretary; Marion L. Hurley, treasurer; Alma M. Boudreau, Anna P. Butler, Rev. H. Benton Harris and John F. Ferrick.

### ENROLLMENT

Sept. 1968 - June 1969

Cambridge High and Latin	2276
Rindge Technical	772
Agassiz	225
M. E. Fitzgerald	924
Fletcher	360
Haggerty	254
Harrington	1000
Houghton	435
Abraham Lincoln	227
Longfellow	700
Morse	542
Peabody	556
Putnam	338
Roberts	687
Russell	475
Thorndike	368
Webster	411



"This is a symbol of the unanimity of Cambridge, for here is a building that will house the sick and treat the injured, without - - - and I emphasize the word 'without' - - - regard to color, religion, economic status or political persuasion."

Mayor Sullivan



# A hospital for all Cambridge

Years of planning by Cambridge City Council members and City Managers culminated in 1967 - 1968 with the formation of an integrated organizational facility designed to provide improved health services for all the people of Cambridge. By Ordinance early in 1967, a new Department of Health, Hospitals and Welfare was created, merging the city's health resources.

Cambridge thereby became the first municipality in the nation to take this step.

The Health Department, formed in 1878, the City Infirmary, whose predecessors date back to the Board of Overseers of the Poor formed in 1786, and the City Hospital, founded in 1918, were joined administratively under central direction with the hopes that a new type of comprehensive medical care program could be developed for the Cambridge citizens.

Appointed Commissioner of the Department of Health, Hospital and Welfare was Dr. James B. Hartgering.

1968 also saw completion of the first phase of the \$10 million building program which was to result in new facilities for the care of hospitalized and ambulatory patients.

At the dedication of the new hospital on Oct. 9, 1968, Mayor Walter J. Sullivan remarked: "This is a symbol of the unanimity of Cambridge - for here is a building that will house the sick and treat the injured, without, and I emphasize the word 'without' - without regard to color, religion, economic status, or political persuasion."

The name of the hospital was changed from Cambridge City Hospital to The Cambridge Hospital.

In the Summer of 1967 the Health Department moved from the City Hall to the former Nurses' Residence at 16 Camelia ave., and then 1968, while continuing to operate the hospital during the period of Aug. 19 through Dec. 12, all patients were moved into the new facilities.

A 10 - year study involving tuberculin testing was completed and it was found that through the years there was only a 0.7 positive reaction rate and only 33 cases of tuberculosis were identified.

Some 20 day - care centers for pre - school children were inspected and issued appropriate licenses. In view of the large number of working mothers in the city, this represents too few facilities to meet the needs.

1967 and 1968 saw the further development of the Multi - Service Center with continual expansion of its programs. Located at 99 Austin st., the Center initially serviced only aged residents of the immediate area, but it has been extended into other areas of the city. The United States Public Health Service grant which has supported this demonstration project will expire in 1969, but the program has been so well received by the senior citizens that it will not only be continued but will be expanded.

The city has had a school dental program in operation for the past 55 years, but for reasons which are not at all clear the incidence of dental disease is still astoundingly high.

With the advent of Medicaid availability of school dentists dropped from eight to three and after an intensive recruiting effort the Dental Advisory Committee recommended a new approach. A contract was developed with the Forsyth Dental Clinic to staff the dental chairs in the schools with dental hygienists.

The City Infirmary continues to provide care and shelter for the aged, the infirm and those who are temporarily homeless because of fire or



With a new building comes new equipment.

acute social problems. Provisions of the Medicare law which provides payment for the aged in nursing homes are probably the most important factor in declining census.

The year 1967 was the last full year of the Cambridge Welfare Department and during that year over \$8 million were spent to aid needy persons, but due to State and Federal reimbursement the net cost to Cambridge was \$2,756,000.

By early 1968 the volume of vendor bills was so large that manual processing became increasingly difficult. Cambridge obtained authority from the State to enter into a contract with Blue Cross so that computer assistance in processing the bills could be provided, the only community utilizing the services of Blue Cross.

As of the end of 1968, bills generated prior to the State take - over of Welfare on July 1, 1968 totaled more than 50,000. Exact dollar amounts are not available at this time and will need to be summarized in next year's report. As of July 1, 1968, most of the city welfare employees were transferred to the State, but Americus J. D'Agostino, the administrative assistant for H.H.W., and a small group of clerical personnel continue to process the vendor bills that were created prior to July.

Phase I of the \$10 million construction program was substantially completed by October, 1968, for the dedication. The ambulatory clinics and the emergency room moved in December.

The medical staff was under the leadership of Dr. Timothy Crane in 1967 and Dr. John McGirr in 1968, although the Harvard affiliation had begun in 1965, it really became operational during 1967 and 1968.

During each year the hospital admitted approximately 5000 patients; some 80,000 patient days of care were given. In spite of this, occupancy remained below that normally experienced by hospitals of this size. With the completion of all construction 198 in - patient beds will be available, some 30 beds less than in the old hospital.

A Surgical follow - up program was initiated April, 1967. Regular monthly newsletters were sent to students and House Officers involved in the patient care, and during 1968, some 1006 patients were contacted by phone, letter or visit three months following their discharge. A grant application has been made to the Public Health Service in order to expand this project.

Through the courtesy of the Holy Ghost Hospital research space was made available for research on burns.

The formation of the new Department of Health, Hospital and

Welfare provided the opportunity to centralize all Pediatric services for the City of Cambridge under the direction of the Chief of Pediatrics at the hospital.

As an experiment, with funds provided by the State of Massachusetts Department of Public Health, three neighborhood clinics were opened for school children in the Summer of 1968. In these clinics mothers recommended by the neighborhood residents themselves were hired and trained to conduct appropriate procedures.

Affiliation with the Harvard Medical School was developed in November of 1968 for the Department of Obstetrics. In recent years the number of births has been steadily declining so that in the last two years approximately 750 babies were delivered each year. Part of this was due to the lack of modern facilities and the Obstetrical service was moved to the new hospital in October of 1968.

An adult Psychiatric Program was initiated for the first time in the City with the appointment of a Chief of Psychiatry in July of 1967. In September of 1968 an 11 - bed Psychiatric Unit was opened in the new hospital.

The Outpatient Department and Rescue Squad, and Emergency Room continue to be extremely active, with more than 40,000 visits annually. An appointment system was designed during the Summer of 1968 by an M.I.T. student and is being gradually implemented. A study by an M.I.T. student of the Cambridge Rescue Squad revealed that it is one of the finest in the nation. The Fire Department personnel operating the rescue vehicle are able to respond to emergency calls in Cambridge with an average elapsed time of 14 minutes between the time of call and delivery of the patient to The Cambridge Hospital.

Studies done during 1968 assure that the nursing man hours - per - patient day are essentially the same for The Cambridge Hospital as for the other hospitals in the Boston - Metropolitan area but this does not alter the fact that there is a chronic shortage of professional nursing support. Considerable effort has been made to improve recruiting and affiliations have been developed with the Boston University School of Nursing and the Holy Ghost School of Licensed Practical Nursing. A series of conferences have been held with representatives of all of the universities and colleges to see if there is some way that the Cambridge School of Nursing could be reopened.

The X - ray Department sees over 25 thousand patients a year and the Laboratory conducts over 200,000

tests per year. During 1968 the Laboratory opened the first Red Cross hospital - based bleeding center in America.

The Medical Records Department has initiated a program for microfilming the old hospital records and will for the first time initiate a unit record system beginning Jan. 1, 1969. The Medical Library is currently being surveyed by the Countway Library to determine its future development.

The Cambridge Hospital Dietary Department also moved into ultramodern facilities in the new hospital and instituted a completely new system of food service.

The Social Service Department was reorganized in 1968 with the appointment of a new director with extensive experience in social work. An active program has been developed with the Visiting Nurse Association and since early 1968 the Association representatives have made weekly visits to the hospital. In addition, the Avon Home, Cambridge Community Services, Family Counseling Society and the Welfare office have been most helpful in handling the many problems of the patients the hospital serves.

The Volunteer Program sponsored by the Friends of The Cambridge Hospital continues to be active. During the Summer a Candy Stripe Program was initiated and over 100 young girls helped out during the stressful time of the move to the new hospital. The Gift Shop in the lobby of the new hospital has been active and it is hoped that early in 1969 the Friends will be able to open their new Coffee Shop.

Throughout the years, the Board of Health, Hospitals and Welfare has been active with regular monthly meetings providing support, guidance, and helpful suggestions.

The members of the Board are Professor Edwin B. Newman, Mrs. Edward Carney, Mr. Frederick Centanni, Mr. William T. Hickey, Mr. Melville Hodder, Mr. Harold Horvitz, Philip P. McGovern, Sr., M.D., Mr. Alan Steiert, Jr., and Jean A. Curran, M.D.

The Dental Advisory Committee has also been active during the years and was responsible for the initiation of the new Dental Program under contract with the Forsyth Clinic. The members of the Advisory Committee are Drs. David S. Gordon, James Dunning, Ralph W. Galen, Norman W. Reinhalter, Timothy J. Toomey, and Thomas F. Trainor with Dr. Paul DePaolo as the Dental Adviser.

## Welfare is now a State function

The Commonwealth of Massachusetts on July 1, 1968, assumed control of Welfare, administering all categories of public assistance except veterans' benefits.

In order to liquidate the unpaid account payable for medical assistance through June 30, the city borrowed \$500,000, according to City Auditor Martin F. Nolan.

Americus J. D'Agostino, Administrative Assistant for Health, Education and Welfare, reports that total welfare appropriations for Jan. 1 to June 30 totaled \$2,844,071.

Total expended for welfare for the entire year, including Federal grants, was \$5,178,650.92. \$2,762,065.81 in Medical Assistance; \$1,020,275.01 in Aid to Families With Dependent Children; \$696,173.92 in Old Age Assistance; \$478,983.96 in Outside Aid; and \$221,152.22 in Disability Assistance.





## Pioneer Model Cities plan gains \$870,000 U.S. grant

The nation's first resident - controlled Model Cities program was established in Cambridge in May when the City Council unanimously approved the enabling ordinance.

An \$870,000 grant from the U.S. Department of Housing and Urban Development to finance the program's first action year was announced in June.

A 24 - member City Demonstration Agency became the governing body of the program. Twenty of the members took their oaths of office from Mayor Walter J. Sullivan on July 2.

Jeremiah J. Spilewski was chosen permanent chairman in August; Mrs. Rita Camirand, vice chairman; Daniel O'Connell, recording secretary, and Lorraine Williams, corresponding secretary. In September, Gordon L. Brigham, a staff member of the City's community development office, was

chosen as Director of the Model Cities Program.

The Model Cities area, embracing the entire Wellington - Harrington Neighborhood Improvement Area, is bounded by Main street, Prospect street, the Somerville line, and the Boston and Albany Railroad tracks. It is divided into two areas by Hampshire street — Neighborhood Three to the north, and Neighborhood Four to the south.

The Model Cities program is designed to coordinate physical and social planning activities in an attempt to meet the health, education, and welfare needs of the community. The Federal government will provide up to 80 percent of the program costs in the Model Cities neighborhood that consists of some 265 acres involving 15,000 residents of the eastern part of the City.

*Future home owners do repair jobs at homes in the Wellington-Harrington area under the Redevelopment Authority's Just-a-Start program.*

# Redevelopment moves ahead

The Cambridge Redevelopment Authority experienced an active year in 1968 — moving ahead on a program aimed at meeting and coordinating the residential, business and industrial needs of the community.

Goals established by the Authority, as outlined by CRA Executive Director Robert F. Rowland, include: expansion of the city's housing supply especially for families of low and moderate income; neighborhood improvement; development of new employment opportunities; improvement in the level of supporting services, including MBTA lines; maximum usage of under - utilized land and air rights; expansion of the tax base.

The major areas of development and progress in 1968 were as follows:

### Wellington-Harrington

The first 85 of many rehabilitation 3 percent Federally - financed 20 - year rehabilitation loans (up to \$10,000 per dwelling unit) and 10 outright Federal grants (up to \$3000) for eligible homeowners were granted in the Wellington - Harrington Neighborhood Improvement Area. Approval of plans for the first new construction of private cooperatively - owned dwellings (approximately 56 units) in the Wellington - Harrington area was given by the Wellington - Harrington Citizens Committee.

The Wellington - Harrington plan, unique because of the involvement of a Citizens Committee from its inception in December, 1963, calls for the rehabilitation of 88 percent of the housing in the area (1680 dwelling units). A \$6 million loan and grant contract was signed with the Federal government in September, 1967. It is estimated that the total for public and private expenditures for improvements in the neighborhood during the next several years will exceed \$15 million.

Just - A - Start, a new year - round program of rehabilitation and recreation in the neighborhood, became a work - study live - in program for some 50 college and high school students from Cambridge and other Metropolitan Boston communities from June 23 to Aug. 16. These young people provided intensive, supervised rehabilitation assistance in the target area of Windsor, Market and Hampshire streets and Broadway. They also constructed temporary playgrounds, and in cooperation with the City's Recreation Department, supervised activities at five play areas during the summer months.

Initial success resulted in enough neighborhood pressure to keep the Just - A - Start program operating for two extra weeks at the end of the summer and then on a regular week - end basis from October through December.

The U.S. Department of Housing and Urban Development (HUD) provided \$87,050 planning advance and \$1,227,000 grant reservation for the Walden Square project where some 200

to 250 units of housing for the elderly and low and moderate - income families are expected to be built.

The Authority promptly set wheels in motion to move ahead on this nine - acre area in the vicinity of the City Stable, Friends School and the Walden Park housing development. Present occupants include the City Stable, an abandoned asphalt plant, and a brickyard. The development will require no family displacement.

The Interfaith Housing Corporation of Cambridge, among those first proposing a development of 200 to 250 units of housing for the elderly and low - and moderate - income families, is desirous of becoming the developer for this estimated \$5 million project.

The approved survey and planning application was submitted to HUD on April 3, 1967. An early land application, made on July 28, 1967, has not been approved.

The City of Cambridge now has tax - revenue here of approximately \$8000. It is anticipated that revenue after development could exceed \$50,000.

### Alewife Brook Park

The City of Cambridge provided \$12,500 for preparation and filling of a Feasibility Survey Application with HUD for a \$250 million Alewife Brook Park Development Area as outlined jointly by Arthur D. Little, Inc. and The Cambridge Corporation.

Land development project for the northwestern portion of the City would meet the challenges posed by major transportation developments, including the MBTA's planned extension from Harvard Square to Alewife Brook and the State's planned improvements and extension of Route 2.

The MBTA facilities would be accommodated on a multi - level basis within a 47 - acre triangle bounded by the Central Massachusetts Division and the Fitchburg Division of the Boston and Maine Railroad, and by Alewife Brook Parkway.

The concept is based on the use of air rights over the MBTA facilities as a platform from which to develop high - rise structures accommodating residential, office and other uses. This would make it possible to place the MBTA facilities under cover.

The land in the triangle is currently assessed at \$2,717,000 and is occupied by 16 business firms, nine of which would lose their properties due to the transportation changes presently planned.

The Feasibility Survey application for \$395,500 was submitted to HUD's Region I office in New York on June 27.

### The NASA Site

Construction was well underway at the National Aeronautics and Space Administration's \$60 million Electronics Research Center, planned for some 29 acres of the 42 - acre

Kendall Square project area, with some \$15 million in construction contracts.

In March, a \$5 million contract was awarded the Aberthaw Construction Company of Boston by the New England Division, Corps of Engineers, to build a three - story Guidance Lab, a two - story Optics Lab and a shipping and receiving building.

In mid - December of 1967, Aberthaw had received a \$10 - million contract for construction of a high - rise laboratory and administration building, a 350 - seat auditorium with office addition, and a center support building for mechanical facilities.

In early July, the Authority conveyed a fifth tract of land to NASA, covering 71,862 square feet of land bounded by Binney, Third, Munroe and Fifth streets and boosting the amount of cleared land for NASA to some 10½ acres. The Redevelopment Authority received a check for \$143,500 in this transaction, bringing the total to date to \$1,098,700.

During 1968, a total of 26 business firms were relocated, five of them to other Cambridge locations, and 15 to locations in the Cambridge labor market. A great majority of some 850 employees involved moved with their firms, while these who did not were soon placed in other local employment. The Massachusetts Division of Employment Security has worked in cooperation with the Authority to assist employees of firms which relocate.

The Authority in mid - December launched an advertising campaign to invite expressions of interest in the private development of the so - called "Triangle" section bounded generally by Main street, Broadway, and the Boston and Albany (Grand Junction Branch) Railroad.

The Authority proposes to make this approximately 13.3 acres (584,000 square feet) adjoining NASA's \$60 - million Electronics Research Center available primarily for the private development of prestige office buildings, retail stores, apartments and hotels. Present zoning regulations permit construction on this site of approximately two million square feet of gross floor area.

Total cost of private construction in the Kendall Square project area over a five - to ten - year period is expected to exceed \$150 million.

Authority staff members, under terms of a contract agreement with the City, worked on family relocation, business relocation and property management activities in the King (former Houghton School) and Kennedy School (former Putnam - Thorndike) Site Development areas. Authority staff members have been similarly involved in the Gore Street Open Space Development Area.

### Harvard Square

The initial phase study of the Harvard Square area, with particular

emphasis on the MBTA's plans for a new terminal and extension of rapid transit lines to Alewife Brook, were undertaken in contracts dealing with engineering and transit feasibility, urban design, real estate development and economic impact.

As the year neared its end, the Authority was prepared to turn over these reports to the Cambridge Advisory Committee, which first proposed the studies.

### Lechmere Canal

The Authority staff was endeavoring to obtain approval from the Department of Housing and Urban Development of a survey and planning application covering the 30 - acre Lechmere Canal area.

The application was first submitted to HUD on July 28, 1967, in the amount of \$280,850. There also was a request for a Federal capital grant reservation in the amount of \$3,655,300.

The area under consideration is presently occupied by 19 business concerns, including a large parking lot, gas storage tanks, and a number of gasoline stations. There would be no families displaced by this project.

### Central Square

On April 18, the Authority submitted a Feasibility Survey Application for the Central Square area to HUD's Region I office in New York requesting a Federal advance of \$196,886.

The application was the product of a community effort by residents of the Central Four (Model Cities), Cambridgeport, and Riverside Neighborhoods which are a part of and which surround the Central Square area; and by representatives of the Development Committee for Central Square, a committee composed of business property owners, merchants, and tenants.

On March 23, 1968, the Authority held its annual meeting and re - elected Paul R. Corcoran to a second successive term as chairman, his fifth one - year term since becoming the Authority's first Chairman in 1957.

Also re - elected were Prof. E. Robert Livernash, as vice chairman; John A. Lunn, treasurer, and Thaddeus R. Besl, assistant treasurer. Thaddeus J. Tercyak was appointed associate director of the Authority. He was with the Boston Redevelopment Authority for seven years.

The Cambridge Redevelopment Authority paid \$125,640.83 in taxes to the City of Cambridge in 1968 on properties acquired in the Kendall Square and Wellington - Harrington project areas. The Kendall Square tax payment was \$118,094.17 and the Wellington - Harrington, \$7,546.66. The payment in 1967 was \$115,986.75, solely on properties in the Kendall Square area.





## BEFORE

The Rogers Block (left) was converted, along with the abandoned Lever Bros. soap plant into Technology Square (right), highest tax-paying property in Cambridge.

## AFTER



# Zeroing in on renewal Planning Board concentrates on the sites

During 1968 the Planning Board devoted considerable time to housing matters. A meeting was with the Cambridge Housing Authority resulted in the Planning Board developing a list of potential sites for public housing projects including the Green - Pearl - Franklin municipal parking lot near Central Square for 200 units for housing for the elderly.

The Board, as required by Chapter 121A, which permits the establishment of a limited dividend corporation made determinations which will permit the construction of Huron Towers on a site across Huron Avenue from the municipal golf course and near the Belmont boundary line. About 250 housing units are planned under the Federal 221 - d - 3 moderate - income housing program.

In a series of discussions with the State Department of Public Works and the developer, a site plan was worked out for the Rindge Avenue apartments, near Alewife Brook Parkway, so that the construction of approximately 500 housing units under the Federal 221 - d - 3 moderate - income housing program would not be affected by the proposed extension of Route 2.

Assistance was provided to the Riverside Neighborhood Association and its preliminary efforts to develop the block behind the Central Square Post Office into a coordinated project including moderate - income housing, parking areas and new facilities for the Y.M.C.A.

The Board continued to review and make recommendations on petitions before the Board of Zoning Appeal for relief from the provisions of the Zoning Ordinance. Forty - nine cases

were presented during the year and the Planning Board made definite recommendations on 18 of them.

The only petition for an amendment to the Zoning Ordinance heard during 1968 was that of the Cambridge Plaza development which was proposed for Mt. Auburn Street next to the proposed John F. Kennedy Memorial Library. The Planning Board recommended initially that the amendment to the text of the zoning ordinance proposed by the developer - which would have changed the floor area ratio from 3.0 to 7.0 where an extraordinary amount of off - street parking was provided - should be approved provided the floor area ratio did not exceed the factor of 6.0. Subsequently the Planning Board recommended that if the City Council felt that immediate action was advisable, the proposed amendment should be redrafted so that the proposed bonus provision would only become applicable after a special permit had been granted by the Board of Zoning Appeal and only for lots in excess of 100,000 square feet. The Planning Board urged, however, that such a far - reaching proposal should not be adopted without a thorough study of its effects on Harvard Square and other parts of the City in the zoning districts cited in the proposed amendment.

The Board initiated a study of interim amendments to serve until the development controls components of the Community Development Program has been completed - in about two years. The interim study will focus on the need for new or revised zoning provisions to permit more detailed regulations, such as design and

technical review of proposed intensive developments in various parts of Cambridge, and on the desirability of increasing the maximum permitted density of development in various parts of the City.

At the request of the City Council an investigation was undertaken and a report made of potential playground sites in the North Cambridge area between Massachusetts Avenue and the Somerville boundary. Sites for new fire stations in the eastern part of the City and for a new public works facility were investigated. Special attention was paid to under - developed and under - used sites as potential locations.

A study of employment and population trends in the City was conducted. Although there has been a basic decrease in the over - all population, there has been a 10 percent increase in employment. There are now more people employed by Cambridge businesses, institutions, etc., than there are residents, according to the 1965 State Census.

In December, Alan McClennen, who had served as Planning Director since May 1958, resigned his position to accept post in the City of Somerville. Robert A. Bowyer, formerly an Associate Planner with the Planning Board and more recently associated with the City Manager's Community Development Office, was appointed as Acting Planning Director.

The Planning Board presently comprises six members: Dominic J. Percoco, Chairman; K. George Najarian, Vice Chairman; Simon Kirshen, John R. Myer, O. Robert Simha and John M. Woolsey, Jr.

## CAC role: cooperate, coordinate

Problems involving housing, zoning, community schools, highways, Harvard Square, the subway extension, West Cambridge, Central Square and Kendall Square were among the concerns of the Cambridge Advisory Committee (CAC) during 1968, the second year of its existence.

Prior to 1967, the CAC was appointed by the City Manager and approved by City Council but was entirely privately financed. Late in 1966, when the previous CAC decided to disband, the City Manager and City Council appointed the present CAC, with Atty. George A. McLaughlin Sr. as General Chairman and supported the Committee with City funds. The CAC has sought not to duplicate the activity of any other civic group but to cooperate with others, including all city departments.

In 1968, there were 75 members of the CAC appointed by the City Manager and approved by the City Council, with Paul J. Frank as Executive Director. The CAC office is in the City Hall Annex.

The CAC struck out against a published report that Cambridge and its civic leaders were unable to act in unison on city planning and specifically on the proposed location of the new Harvard Square subway and the MBTA Alewife Brook extension. The Harvard Square preliminary study was entirely financed by the City upon the recommendation of the CAC. In cooperation with the City Administration and others, the CAC was instrumental in having the MBTA agree to postpone the awarding of a design contract for the subway and its extension until the City could prepare its own plan.

The CAC took the position that it was time for the City to abandon its position as an "orphan planner" and for the City to assert its full authority more aggressively on planning matters, including highways.

The Committee pointed out that Cambridge could expect an unprecedented renewal effort during the next decade with commercial, residential, institutional and governmental agencies pledged to more than \$300 million in construction of new facilities. The Committee urged that a comprehensive city planning program be started.

In October, City Manager James L. Sullivan announced the receipt of a \$25,000 grant from the Ford Foundation to make a "realistic, hard-headed analysis" of Cambridge's public and quasi - public decision - making processes. This overall planning study was started.

Within a month after the City Manager assumed office on July 15, Atty. McLaughlin offered his resignation as Chairman of the CAC, stating that he believed a new City Manager should select his own Chairman of the Citizens Advisory Committee which was appointed to qualify the City for Federal funds for numerous programs.

The City Manager refused to accept this resignation, explaining that he had briefed himself well on the activities, programs and methods of operations of the CAC Committees on Harvard Square, and its Task Force on Housing, Education, Eastern Gateway, Western Gateway, Zoning, and Incinerator. He said he was gratified that so many citizens are willing to devote their time and effort to an organization whose function is to recommend and to citizens who are willing to leave final decisions with the City Administration, including the City Council.

## Housing Authority in public, private plans

The advent of new and innovating programs, which reflect changes in the public housing image throughout the country, made 1968 an active year for the Cambridge Housing Authority.

Major development of the year was the start of construction of housing for the elderly on Eighth Street. Originally designed with all one - bedroom units with approval of the Housing and Urban Development (HUD) regional office, the development had to be redesigned upon Washington insistence to include some efficiency units. The project, an eight - story structure, has 46 one - bedroom units and 21 efficiency units.

Other difficulties were encountered in construction bidding. The first bids received were too high, and revisions had to be made in the construction plans. On rebidding, the low bid of Walsh Brothers, Inc., a Cambridge firm, was approved. Groundbreaking exercises were held Oct. 19, 1968; occupancy is expected near the end of 1969.

Sites for housing development which are financially feasible and meet with neighborhood approval are a major problem. The Authority has had several proposed sites rejected during the past few years. The Authority has met with the Cambridge Planning Board and the Wellington - Harrington Citizens Committee in a search for suitable sites.

The Authority lists as a priority item the development of an air - rights project over the municipal parking area at Green and Franklin Streets. Tentative approval for 200 units of Elderly Housing was received from the State Division of Housing.

The Authority undertook a new program, that of leasing of 400



Harry S. Truman Apartments for the Elderly — Eighth Street

housing units from private landlords. Through a Federal HUD subsidy the Authority is able to rent these units from private owners at market level and still charge to the tenant only the same rents he would pay in public housing projects. In November a Director was appointed to concentrate on the program. Help was received from the Cambridge Economic Opportunity Committee, through a grant which CEOC received from the Federal Government.

The Authority was one of the first in this Federal region to express an interest in the new Modernization Program. Federal funds are made available for the physical and community services upgrading of existing Federal housing projects. An essential ingredient of the program is the involvement of project tenants.

Because of this, Tenant Councils were strengthened in Projects where they existed and organized where there were none. The Community Development Office of the City was engaged to write the technical aspects of the Proposal. A Tenant Senate, composed of representatives of all of the various developments was selected with committees to deal specifically with the different aspects of the program. A request for \$2.6 million was filed with HUD on Dec. 23, 1968.

The Cambridge Housing Authority was comprised of Joseph P. Talarico, chairman; Frank S. Maragioglio, vice chairman; Mrs. Pearl K. Wise, Harold G. Thompson and Edward M. Martin. On Nov. 26, Gerald S. Hovenanian was appointed by the State to replace Chairman Talarico, whose term had expired, as its member of the Authority.





# Cambridge is on the go



**SCHOOLS** From top, the proposed Robert F. Kennedy, John M. Tobin and Martin Luther King Jr. schools.



**BUSINESS** Central Plaza is setting the standard for the new look in Central Square.

## HEALTH

The Cambridge Hospital under construction in 1968, a forerunner of capital improvements to improve services for Cambridge citizens.  
(Shaw photo)



**RESEARCH** M.I.T.'s Center for Advanced Engineering Studies, on Massachusetts Avenue.



**HOUSING** City planning is emphasizing housing, both public and private, as here on Chauncy Street. (Pacheco photo)



# A rallying point for human rights

The Cambridge Civic Unity Committee, an intergroup relations agency supported by the City, was founded in 1945 to foster human rights and good relations between all the various social, ethnic, racial and religious groups within this highly diversified community, according to Executive Director Zoya Slive.

It has a membership of about 60 persons appointed by the City Manager, City Councilors and School Committeemen are members ex officio.

The following officers were elected in June to serve for a year: Chairman, Dr. Charles M. Goolsby; Vice Chairman, Walter E. Doherty, Jr.; Secretary, Miss Eleanor Fallon.

New members appointed this year were Mrs. Barbara Beckwith, Rafael Benzan, Edward Bishop, Rev. Joseph I. Collins, Mrs. Nicholas Gomez, Abid Haneff, Lloyd Haynes, Stanley Johnson, Rev. W. Murray Kenney, Robert LeBlanc, Mrs. Joseph M. Nicoloro, Arthur Parris, Miss Carolyn Wilder, Mrs. Camelia Wright and Mrs. John Yearwood.

The Civic Unity Committee is divided into four major Sub-Committees, i.e.: Community Relations, Education, Employment and Housing.

A Police - Community Relations Committee was formed under the chairmanship of Rev. Joseph Collins.

It has studied the Kerner Commission Report, and made recommendations, studied grievance mechanism, recruitment policies and community relations training within the Police Department, recommended to the City Manager and the Chief of Police that high priority be given to in-service training and that the city make application for funds under the Federal Omnibus Riot Control Bill.

Concerned citizens, city officials, members of the newly formed Cambridge chapter of the NAACP and representatives of many other community groups joined the Civic Unity Committee at a Mid-Winter dinner meeting held on Feb. 1, at the Sheraton Commander Hotel.



Memorial service on Cambridge Common for assassinated Martin Luther King Jr.

The Employment Committee developed a small pilot project for needy local teen-agers between the ages of 16 and 19, helping them to find meaningful summer employment, and solicited the help of the business community and social agencies in this effort.

With Mayor Walter J. Sullivan's particular interest in this area, this program finally led to the formation of the Mayor's Committee for Summertime Youth Employment which coordinated a city-wide effort to provide jobs for teen-agers.

Dr. Martin Luther King's death had wide repercussions. A group of black citizens formed a committee (CBC) and presented 22 grievances to the City Council.

In the area of fair housing, the Committee intensified its efforts of promoting compliance to the State and Federal Fair Housing Laws. With the cooperation of Fair Housing, Inc. of Roxbury and the Cambridge Fair

Housing Committee, a procedure for testing was outlined and prepared.

A citizen's Guide to Fair Housing was prepared and mailed together with the tax bills and also with the gas and electric bills to every household in the city.

The same brochure was translated into Spanish and widely distributed in order to reach Spanish-speaking residents.

At a luncheon meeting with the Real Estate Board, in November, local housing marketing practices were explored.

\*

At a dinner reception for new members in September, Mr. Edward Conley, recently appointed Superintendent of Schools, set the tone for forthcoming relations between the School Department and the Civic Unity Committee.

The CUC Education Committee assisted on an ad hoc basis, a committee headed by Mr. John J. Balfe, Master of

the Martin Luther King School, which was to make recommendations to the School Committee on ways of improving race relations within the schools.

Mr. Conley was advised by the Civic Unity Committee on ways of expanding and implementing school policy in the race relations area, changes in the curriculum in order to include black studies and the history of minority groups. Recommendations were also made on ways of recruiting black teachers and black guidance counselors.

\*

The 14th annual Clergy Seminar brought together city officials and clergy of all faiths on Oct. 22, at the Sheraton Commander Hotel. The chairman was Rev. H. Benton Harris with Mayor Walter J. Sullivan host at the luncheon. The topic this year was "Team Approach to Human Needs" and was developed by having representatives of six Cambridge social agencies present case studies.

## Historical Commission plans guide

The Cambridge Historical Commission continued its architectural survey and publication program, while also administering the City's four historic districts and advising citizens on matters of history and preservation.

Arrangements were made with The M.I.T. Press for publication in 1969 of an illustrated walking-tour guide to Cambridge architecture, based on survey findings but differing from the series of survey reports in covering the entire city and in being arranged for convenient on-street use. Major work was done on research and writing for the Old Cambridge survey report, for publication following "Report Three: Cambridgeport."

By arrangement with the Historic American Buildings Survey of the National Park Service, 25 important Cambridge buildings were photographed and documented — two

just before demolition. The Federal Government paid the photographic costs of this project. The photographs and data will be on deposit at the Library of Congress, and copies will be available from that source. Liaison was maintained with the Massachusetts Historical Commission and the new Federal Office of Archeology and Historic Preservation in their efforts to develop state and national programs.

A significant local preservation project was undertaken in 1968, as Harvard University moved the Jared Sparks house (built in 1838) from 48 Quincy St. to 21 Kirkland St. The Commission encouraged this move by providing research reports and preservation recommendations to the University and its architects. Similar advice was offered in regard to the Read and Nichols houses at 55 and 63 Brattle St., which are to be moved and

preserved on the site of the Harvard Graduate School of Education Library.

The Commission held public hearings on two applications for certificates of appropriateness for exterior changes in historic districts — one in the Cambridge Common district, the other in the Longfellow district. The common case involved Harvard Hall, which Harvard University was extensively remodeling. The Commission's jurisdiction ensured that the building's historic exterior character was preserved and enhanced in the course of the needed renovations.

Members of the Commission for 1968 were Albert B. Wolfe, chairman; Henry D. Winslow, vice chairman; Dwight H. Andrews, Arthur H. Brooks Jr., Rosamond Howe, Hugh M. Lyons, and Robert Grant Neiley. Alternate members were James F. Clapp Jr., Charles W. Eliot 2d, and James C. Hopkins Jr.

## Birth rate lower in 1968

Births to Cambridge residents declined sharply in 1968 from the 1967 total.

According to Temporary City Clerk Paul E. Healy, the number of Cambridge resident births in 1968 was 730 in the City and 766 outside the City. The 1967 totals were 830 in City and 1269 outside the City.

However, the number of births in Cambridge to non-residents was 1323, up from 704 in 1967.

Marriage intentions filed increased to 1469 from 1395; the number of marriages recorded rose to 1624 from 1541. The number of deaths were 1924, down from 1990.

Revenue raised from licenses, fees and certificates totaled \$40,100. Of this amount, \$11,728 for sporting licenses was turned over to the State Department of Fisheries and Game while \$4298 for dog licenses was paid to the Middlesex County Commissioners.

## 89 percent voted Nov. 5

Approximately 89 percent of the city's 43,431 registered voters turned out on Election Day, Nov. 5.

Of the 38,278 votes cast, the Presidential results were Democrats' Humphrey - Muskie, 29,386; Republicans' Nixon - Agnew, 6840; and Independents' Wallace - Griffin, 1091. Congressman Thomas P. O'Neill, Jr. unopposed, received 31,105 votes.

At the April 30 Presidential Pre-Primary, 10,617 Democrats and 1277 Republicans voted — a total of 11,894. In the Sept. 17 State Primary Election, 5444 Democrats and 811 Republicans voted — a total of 6255.

Other Nov. 5 Election results: Governor's Council — 4th Dist. — McDonough, 2819; 3d Dist. — Cronin, 18,274; Walker, 8094; 6th Dist. — Bradley, 2100; Chickles, 428.

State Senator — 2d Suffolk — Umana, 2999; 3d Suffolk — Ames, 1076; Rosenblith, 1686; 3d Middlesex — McKenna, 2179; Paicopolos, 467; 2d Middlesex — McCann, 17,067; Brandt, 8838.

State Representative — 1st Middlesex — Lombardi, 8615; Toomey, 8623; Schairer, 2646; Victor, 2145. 2nd Middlesex — Newman, 5293; Dailey, 3663; Schwartz, 1018. 3d Middlesex — Flaherty, 9435; Hickey, 9548; Crapo, 4072.

County Commissioner — Connors, 24,891; Dever, 25,119.

Sheriff — Fitzpatrick, 28,023.

The initial registration for the year totaled 41,377, of which 25,860 were Democrats, 4607 Republicans and 10,910 Independents.

The Board of Registrars, with the Chief of Police as chairman, listed 57,917 persons 20 years of age and over, a drop of 260 from the 1967 listing.

Francis P. Burns is Executive Secretary and Constance R. Milton chairman of the Election Commission, which also includes members Edward J. Samp Jr. and Andrew T. Trodden.



The Jared Sparks house, built in 1838, was moved by Harvard University in 1968 from 48 Quincy St. to 21 Kirkland St., where it will serve as the residence of the Preacher to the University. House is shown on its former site, before the move and subsequent restoration.

(Photo by B. Orr for Cambridge Historical Commission)



# The elements of public safety

## Reagan appointed Chief of Police

The Police Department had a new Chief on July 15, 1968, with the appointment of James F. Reagan.

Chief Reagan took command of a department of 249 members, succeeding Daniel J. Brennan, who died Sept. 9, 1967.

One of Chief Reagan's initial moves was a recruitment program, instituted on Nov. 26, and conducted by the Cambridge Police Academy. The eight-week course had an enrollment of 57 men preparing for the Civil Service police exam. Det. George Powers was the instructor.

Lt. James M. O'Leary of the Academy reports that several dry runs were conducted in the recently formed Mobilization Operation Plan, which organizes the Department in the event of a disaster, major fire, riot or demonstration.

The Department conducted 4664 investigations and made 679 arrests for criminal offenses. Of 1845 motor vehicles stolen in Cambridge, 1473 were recovered. Three hundred and 91 stolen elsewhere were also recovered in Cambridge.

The Narcotics Unit reports 160 persons were arrested and charged with 276 violations of the drug laws. Two of those arrested were 11-year-olds.

The unit conducted 565 narcotics investigations and, with 30 search warrants seized drugs and implements, including 158 pounds, 11 ounces of marijuana, 2699 barbiturate caps and tabs, 1848 amphetamines, 248 hypodermic needles, 219 syringes and 9½ ounces of methamphetamine (speed).

Non-criminal parking summonses resulted in \$367,227 paid in fines.

The Crime Prevention Bureau conducted 1134 investigations, according to Lt. F. Joseph Hayes, with 91 adult persons prosecuted. Brought to court also were 388 cases involving juveniles.

Commendations were received in 1968 by Detective Sgts. Edwin Petersen and Henry Gallagher and Detectives Dominic Scaless, Matthew Giacoppo and Herbert Halliday.

The Department was represented at a number of schools, seminars, demonstrations and training programs during the year.



Chief James F. Reagan



Sabln of the Cambridge K-9 Corps lunges at Officer Frederick J. O'Connor during training session.



Fire Department Rescue techniques are explained to youngsters. 3453 emergency calls were answered by Rescue in 1968.

## Fire Chief urges bldg. code changes

Fire Chief William J. Cremins reports that 6501 alarms were received during the year, an increase of almost 1000 over the past two years. The number of multiple-alarm fires has shown a similar increase, 23 in 1968, compared to 13 in 1966 and 16 in 1967. Fatalities decreased from 10 in 1967 to 5 in 1968.

The Rescue Squad responded to 3453 cases in 1968. False alarms totaled 975, a drop of 28 from the previous year.

Losses resulting from fire totaled \$1,149,557 in buildings and \$430,569 in contents. The figures are unofficial estimates.

The Chief reminds that he has continually recommended changes in the building code to increase fire protection in the construction of new buildings, especially high-rise construction.

Most of the City's 10 fire stations were constructed prior to 1900, and the Chief believes the most critical need for a new station exists in the East Cambridge area, with the upcoming high-rise buildings planned at the NASA Electronics Research Center and other developments nearby. The station would replace buildings for Engines No. 3 and No. 7 and Ladder No. 2, all built in the 1890's and which are outmoded.

The Chief is calling for more attention to repair of the stations to prevent major deterioration. He also asks that Engine Co. House No. 9 on Lexington Avenue be renovated from a one-door station to a two-door station enabling the Chief's car to be nearer his home for faster response to multiple alarms and night and week-end emergencies.

Concerning the repair of apparatus, Chief Cremins says that he must repeat what he has said in his last three reports: the Chief has no jurisdiction; the amount of equipment is too much for one man to service adequately.

In 1968, bids went out on a new Rescue Unit, to be delivered about May 1, 1969. Bids will shortly be invited on a new telescopic aerial ladder and two 1250-g.p.m. pumpers.

The new aerial ladder will replace Ladder 1 which was severely damaged Aug. 27, 1968 when it was involved in a collision with a trailer truck at the intersection of Cambridge and Prospect streets. Killed was Private Charles A. Jones, the driver; seriously injured was Lt. William J. Friel.

New training programs by the department included adoption of a method of resuscitation involving an Amber Bag with Cardiac massage. Rescue officers report the results have been outstanding.

Promoted to Lieutenant from Private during 1968 were Gerald M. Sears, Walter J. Ellis, Thomas F. Sweeney, Robert U. Cauchon and Robert J. Fitzgerald.

## CD improves shelters, advises on security

During 1968, the Civil Defense Agency continued to improve on the Fallout Shelter Program, according to CD Director Chester E. Hallice. This program, designed to satisfy the survival capability of all persons in the City of Cambridge, is developed through four broad categories of operation: administrative, logistical, training and final development.

Replaced during the year were 210 radiological kits with calibrated instruments.

Assistance was rendered in making the plans for civil disturbances coordinating Police and Fire Departments and other law enforcement agencies, including the Massachusetts National Guard, for the purpose of all types of emergencies.

During the year 2560 spaces were stocked in 12 facilities in the City. At the present time there are available shelter for all persons in the City, whether residents, employees or students. There are 409 existing

facilities, 289,698 existing spaces, 217 stocked facilities and 108,513 stocked spaces.

CD reports it is always attempting to obtain new shelter facilities and to stock available shelter facilities. It is almost impossible to find volunteers for this type of work, says Director Hallice, so CD depends upon Ralph J. Dunphy, Commissioner of Public Works, to supply help whenever he is able to do so.

Considerable property for the Department of Public Works was purchased by CD at the Surplus Department in Taunton, for \$88.95, the value being \$1238.56.

During 1968, when there was a potential danger of riots, etc., CD advised many industries on security measures and also assisted the various departments of public utilities on security and coordinated our plans with theirs.

This Department assisted the Mt. Auburn, Sancta Maria and Holy Ghost

Hospitals in planning and carrying out several simulated disaster tests.

The Emergency Operating Center at the Cambridge Hospital is nearing completion.

Under several matching fund programs, the City received reimbursement of \$9,450 from the Federal Government.

## Police Auxiliary puts in 2181 hours

A total of 2181 man hours of duty was performed by the Cambridge Auxiliary Police under the direction of Sgt. Matthew H. McPhelim, director.

From July 24 through July 30, the Police Auxiliary conducted a Jimmy Fund Collection at the Fresh Pond Outdoor Theatre, collecting \$1125.85.

## Auxiliary Firemen back up regulars

The Cambridge Auxiliary Fire Department was called on for considerable duty during 1968.

Using Engines 11 and 12, the Auxiliary responded to 6 box alarms, 37 still alarms, 26 covering details, 2 other fire service details, standby in quarters on 4 occasions, was out of quarters 38 hours and 35 minutes, operated pumps 5 hours and 25 minutes and used 2900 feet of 2½ inch hose and 2650 feet of 1½ inch hose.

Using Lighting Unit No. 2, the Auxiliary responded to 20 still alarms, 8 multiple alarms, 1 other fire service detail, standby in quarters on 3 occasions, out of quarters 79 hours and 15 minutes, used generator 65 hours and 56 minutes, used 13,600 feet of cable and 66 lights.

Auxiliary apparatus was in use by the regular Fire Department on 6 occasions. The Auxiliary held a Muster at Rindge Field on July 4th, was active in 152 drills at Fresh Pond and had added training in viewing fire films.



# A city's services

## Local snow plan adopted by State

Only 20 parking meters of 3200 in the city had to be completely replaced because of vandalism during the first full year of operation of the Duncan vandal-proof meters, Assistant Traffic and Parking Director George Teso reports.

The painting of 1300 crosswalks and 600 stop bars was completed under contract while 18 miles of single centerlines, 14 miles of double centerlines, and 32 miles of skip lane lines were put down under the supervision of Robert E. Rudolph, Director.

In mid-November the Third Annual Conference of the New England Section of the Institute of Traffic Engineers was held in Cambridge, hosted by the Traffic Department and the City. Representatives of Worcester came to inspect the City's signal system, while Somerville, Medford and Birmingham, England, representatives asked for information about the City's snow emergency regulations.

During 1968, a snow compact was signed between the Massachusetts DPW and representatives of other cities in the Greater Boston area. Thus was established an area-wide system of emergency arteries and signs based on the system set up in Cambridge on Dec. 19, 1962.

During September work was started on the channelization and beautification of Central Square. Permanent granite curb islands are being installed, several sidewalks are to be widened and two bus lanes will be provided, with trees and benches scattered throughout the Square. The construction will be completed in 1969.

During April traffic was allowed to use the Cambridge Street Underpass in an easterly direction with both directions opened the first part of May. This did away with the detour road which had been in constant use for the two years of construction. At the same time coordinated signals on both sides of the tunnel at all major intersections were turned on. Later on during the year the signals at Harvard Square, Mt. Auburn and Boylston, Garden and Mason streets and Massachusetts Avenue at Holyoke were interconnected so all signals from the Square to the Arlington line are coordinated.

Traffic board members were Harold W. Atkinson, chairman; Joseph Ottaviano and Robert Gargilli.

## Street lighting increased 14 pct.

An increase of almost 14 percent in street lighting was accomplished during 1968.

City Electrician William H. Crocker reports 4757 street lights at year's end, up 579 lights from the 4178 lights as of Dec. 31, 1967.

Street lighting was installed on Concord Avenue; the area bounded by Massachusetts Avenue, from White Street to Alewife Brook Parkway to the Somerville line; the Harvard underpass on Cambridge Street; the area bounded by Cambridge Street and Broadway, from Prospect Street to Prescott Street; and the so-called Inner Belt route, from the Somerville line to Massachusetts Avenue, from Columbia Street to Tremont Street.

Major installations during the year included:

Wiring of the former Nurses Home at The Cambridge Hospital; Pumps at the golf course; the communication room at Police Headquarters; relighting the entire grounds of the Main Library; removal of all fluorescent fixtures from the abandoned Thorndike School and installing same in Sacred Heart School; new electric panels in the Longfellow School; re-wiring the garage doors at Police Headquarters; electric sport scoreboard at Russell Field.

Other installations were a set of traffic signals at Walden and Raymond Streets and 12 fire alarm boxes.



New underpass at Cambridge Street, in Harvard Square area, open for traffic.

## Building permits top \$48 million

Permits were issued in 1968 for an estimated \$41,388,200 in new construction, according to the report of Superintendent of Buildings Charles F. Sprague.

Of the amount, \$17,994,900 involved taxable property and \$23,393,300 non-taxable property.

Total estimated cost of all building permits was \$48,165,084. The breakdown:

New residential buildings - \$10,002,000;

New non-residential buildings - \$30,342,900;

Alterations, repairs and additions to dwellings - \$1,176,528;

Alterations, repairs and additions to non-residential - \$6,072,010;

Signs - \$94,346;

Residential razes - \$46,200;

Non-residential razes - \$431,100.

Number of permits issued were 853 building, 621 plumbing, 615 gas and 1210 electrical.

Total number of inspections made for the year was 12,136.

Boards concerned with building procedures for 1968 listed these members:

Board of Examiners - John A. DeLoria, chairman; Robert J. Hanson, Thomas Mulcare (deceased).

Building Code Board - Richard C. Evarts, chairman; Arthur H. Brooks Jr., John L. Danehy.

Zoning Board - Theodore Anastos, chairman; Mrs. Vivian Katz, vice chairman; Mrs. Louise W. Counihan, Rudolph R. Russo, Paul A. Gargano.

Alternates were Miss Eleanor Raymond and Maurice F. Lesses.

## Committees meet

Clerk of Committees Forrest L. Gould reports the following committee meetings and special sessions were held during 1968 by the City Council:

Five meetings by the Committee on Finance; two special meetings on the removal of the City Manager; four meetings on merger of Health, Hospital and Welfare Departments; four meetings on Community Schools; two meetings by the Committee on Claims; five meetings by the Committee on Ordinances (three of these were on the dog leash law); two meetings on Mayor Sullivan's Committee on Teen-agers working in the Summer time.

## Engineers have 19,250 plans on file

The Engineering Department has a total of 19,250 plans on file in its office, according to Acting City Engineer Joseph P. Carney.

Considerable construction is going on throughout the city, with the department supplying information on grades, lines, conduit lines (water, sewer, etc.) to architects, builders and many tradesmen for their specific plans. Additional information has been

## Water Dept. looks ahead

Because the Cambridge Water System is well over 100 years old, it is understandable that constant improvements and maintenance are necessary to meet the ever-increasing demands of the consumers and to maintain the efficiencies of the various plants of the Department, according to William H. McGinnis, General Superintendent of the Water Department.

Considerable work is necessary and will be required in the chain of reservoirs outside of the City where the water resources are impounded and stored for annual consumption.

The supplemental Metropolitan System source of supply was used extensively during the recent drought. During the first 10 months of the year there was a deficit in excess of seven inches of rainfall which nearly depleted the water held in storage in the chain of reservoirs. During November a heavy rainfall, in excess of seven inches, provided a recovery in storage to meet the anticipated winter needs.

The annual cleaning and lining program, which has rehabilitated all transmission mains within the system 16 inches and larger, is continuing within the districts to strengthen the system to improve fire flows.

During the year the original lighting facilities of the Water Treatment Plant have been replaced with modern fluorescent fixtures.

In the Pumping Station electrical controls, new variable speed drives and other equipment will modernize the station and assure the plant of reliable performance for at least the next 10 years.

The new engineering study, to develop a master plan for future development and improvements in the system within the five divisions of the Department, will project the necessary improvements to the year 2000 and will develop guidelines to program immediate and future projects necessary to meet demands of consumption and maintain the necessary quality controls.

The Cambridge Water Board is comprised of Prof. J. Carrell Morris, president; George Fantini, Michael J. Mahoney and Timothy F. White.

furnished for extensive projects, including the NASA Electronics Research Center, the John F. Kennedy Memorial Library, the subway extension, urban renewal and school development.

No new streets were accepted during 1968. The city has 116.049 miles of accepted streets and 13.391 miles of unaccepted streets.

## \$93,037 roadwork by Public Works

The Public Works Department resurfaced 26,563 square yards of roadways during 1968, according to a report filed by Commissioner of Public Works Ralph J. Dunphy.

Cost of construction was \$93,037, under the State highway program.

The City incinerator handled 4645 tons of refuse during the year. The practice of earth-fill cover at the City dump was continued.

The Park and Forestry Division trimmed 1437 trees, removed 212 dead or dangerous trees and planted 303 trees.

The Cemetery Division reports 29 lots and graves were sold. Burials totaled 614, bringing the total interments to 74,511.

Day-to-day departmental Public Works Department duties are the maintenance and cleaning of public properties, including buildings, roadways and sewers, and snow removal.

## 4038 devices tested for weight, measure

During 1968, the Department of Weights and Measures tested 4038 weighing and measuring devices. These tests resulted in 422 devices being adjusted and 60 others being condemned, according to Anders T. Anderson, Sealer of Weights and Measures.

More than 10,500 pre-packaged commodities such as meats, butter, sugar, fruits, and vegetables were reweighed. Nine hundred and 81 packages were found to be underweight.

Inspections and retests of scales, gasoline pumps, clinical thermometers, taxi cab meters, oil truck meters and package markings totaled 2701.

## Inspector reports 504 dog bites

Five hundred and four persons were reported to have been bitten or scratched by animals in Cambridge during 1968, according to John J. Murphy Jr., D.V.M. Inspector of Animals.

The heads of two animals were sent to the Wasserman Laboratory in Jamaica Plain for examination of the brain and animal inoculation for the detection of rabies. The tests are negative.

No cases of rabies were reported in Cambridge during the year, extending a clear record of many years.

Nonetheless, constant alertness is required, warns the veterinarian, because of the number of pets brought into the city by students and visitors.



# Play areas modernized

Recreational facilities in the city got a major boost in October with the availability of \$750,00 in Federal funds for a five-acre play area on Gore street. Construction is anticipated in 1969 on a Metropolitan District Commission ice skating rink and an adjacent play area.

A \$100,000-plus renovation of the Fresh Pond Golf Course was completed in June, with Recreation officials deciding to keep the course closed for the balance of the year in order to allow the new grass to grow.

Urban beautification of the Costa, Paine and Hoyt play areas was contracted at a cost of nearly \$120,000. Corcoran playground had considerable work done, including a Little League field, a basketball court and underground watering system and landscaping. The Corcoran tot lot is to be completed in 1969.

Maple, Cooper, Hoyt, Fulmore, Old Morse, Franklin and Alden play areas are on the beautification list for 1969, reports Superintendent of Recreation Paul G. Cowles.

An M.I.T. fraternity house's work day on April 19 resulted in "miles" of chain link fence being painted and equipment installed at several playgrounds.

The improved facilities will help keep pace with the needs of the expanding Recreation program.

Indoor recreation programs attracted 9000 persons monthly, senior citizens now have 13 Golden Age clubs, with picnics, bowling and holiday parties occupying their time; 1000 youngsters participated in the learn-to-swim classes at the Cambridge War Memorial and Gold Star pools;

Retarded youngsters benefited from an expanded Saturday afternoon program and a pre-school Summer program. The Cambridge Mental Health Center, the Cambridge Chapter of the Association for Retarded Children and student field workers from Northeastern University all cooperated.

The Summer program was active: 40 supervised play areas; 39 softball teams in five leagues — and the most talked about program of the year, six teen-age drop-in centers.

The average weekly attendance at the centers — a recreation hall, two schools, one church and two social agency buildings — was 3090.

The teen centers were a controversial subject during the Summer, according to Supt. Cowles, but the Recreation Department was asked to keep the teen centers open during the winter months.

On Nov. 1, two recreation locations,



one church and one social agency (YMCA - YWCA) were the four centers which enjoyed a weekly attendance of 1250 teen-agers. These were new programs, with new staff members and renovations to the facilities.

Vandalism to Recreation facilities during the Summer dropped appreciably, a combination of the new programs and special police surveillance.

Members of the Recreation Commission were Miss Rose O'Rourke, chairman; Edward J. Stewart, vice chairman; Harold M. Boardley Jr.; Mr. Edward DeLuca; Judge Lawrence F. Feloney; Edward H. Donovan and James F. Whalen. Mrs. Theresa G. O'Connor was secretary to the Commission.

**Under auspices of the Re-development Authority, the Just-a-Start program provides youths at the Fletcher Playground with the facilities and the opportunity.**

## Conservation group plans open spaces

The Conservation Commission continued to participate in programs related to the selection and development of open spaces in the City for park use, working closely with other city agencies and neighborhood teams.

Design plans for the Gore Street playground were reviewed by the Commission and the group made suggestions on facility locations. Funding was obtained under a Housing and Urban Development grant sponsored by the Commission.

Discussions were held between the Commission and neighborhood planning groups to decide on the best use of the Alberico Playground area and its enlargement by acquiring an adjacent lot.

Prior to completion, it was decided that the Corcoran Playground tot lot was unsatisfactory as designed. A new design is being prepared by neighborhood groups.

The Commission continued to press for a study group for the Fresh Pond Reservation as called for in a City Council order on March 13, 1967.

The Commission recommended that \$70,000 from the Urban Beautifications grant be allotted to the first phase of the remodeling of Hoyt Field, and these funds were appropriated.

The Commission was authorized to represent the City at a series of Metropolitan Area Planning Commission meetings dealing with the Alewife Brook Watershed and the proposed Massachusetts Bay Transportation Authority land transfer from the Metropolitan District Commission.

The Conservation Commissions of Arlington and Belmont also participated in these meetings. The Commission also attended hearings before the Urban Affairs Committee at the State House on two bills relating to the MDC land transfer, and presented statements approved by the Council.

In addition, the Commission participated in the Ford Foundation study of city agencies, began preparing a map of all open spaces in Cambridge, and expressed concern over the use of land space in relation to the proposed Cambridge Plaza in the Harvard Square area.

The members of the Commission, appointed by the City Manager, were George A. Macomber, chairman; Mrs. Garrett Birkhoff, vice chairman; Mrs. Jacek von Henneberg, secretary; William Galgay; Alan L. Lefkowitz; Mrs. Andrew Leighton, and Reginald Isaacs.

## Federal veterans funds nearly double in year

Eighty-eight applications submitted to the Veterans Services Department were approved during 1968, according to Pasquale L. Reale, Director of Veterans Services. Thirty-one cases are still pending.

The \$105,666 awarded in Federal funds, which takes some of the expense borne by the City and State, was almost double that provided in 1967. Thirteen of the approved applicants involved cases which had been receiving Veterans' Benefits, thereby decreasing the Benefits to be provided by \$18,474.

The 122 applications received were as follows: 39 for non-service connected pensions; 11 for service-connected pensions; 58 for widow's pensions; 7 for dependency and indemnity compensation; 7 for aid and attendance.

Veterans and their dependents were provided with advice and counsel on proper agencies to apply to for aid and assistance under Federal, State and Municipal Laws. Also provided were photocopies of military records and discharges, notarial services and information on burial aid and pension procedures.

In 1968, there were 67 burials in the Veterans' Lots of the Cambridge Cemetery: 14 in the W.W. I lot; 40 in the W.W. II lot; 5 in the Korean lot and 7 in the Vietnam lot. 67 applications for government grave markers were taken.

The Department has also made 135 applications for surplus food commodities.

The Department also administers the headquarters program for 17 veterans organizations in the city supervising the leasing and rental of meeting places for veterans groups.

Veterans' graves in various cemeteries in the City and streets and squares named in honor of deceased veterans were decorated by the veterans organizations for Memorial Day. Ceremonies were held at Cambridge Cemetery.

In 1968, the Department also provided applications and assistance obtaining the Massachusetts Veterans' State Bonus provided for by Chapter 646, Acts of 1968. This law provides that veterans who had a legal residence in Massachusetts for a period of at least six months of active duty between July 1, 1958, and prior to the termination of the Vietnam conflict are eligible for a payment of \$300 if they performed active service in the Vietnam area, and a payment of \$200 for all other veterans.

### Veterans Benefits

The Veterans Benefits Department provided assistance for 548 cases during 1968, expending \$564,000 in City and State funds, according to Veterans Agent Walter C. DeGuglielmo.

Ordinary benefits were provided 272 permanent cases and a varying number (100 to 200) of temporary cases. There also were 121 hospital, medical and nursing home cases.



On Nov. 22, the anniversary of President Kennedy's assassination, residents of the John F. Kennedy Apartments for the Elderly pay formal tribute. Mrs. Catherine Kilfoyle, Gold Star Mothers president, is assisted with arrangements by Veterans Services Dir., Pasquale L. Reale.



# Financial recapitulation

This financial recapitulation is the work sheet used by the Board of Assessors in establishing the 1968 tax rate. A detailed itemization of these figures is available at the Assessors' Office, City Hall.

## Tax rate holds firm at \$82.50

The City of Cambridge tax rate for 1968 remained at \$82.50 per thousand valuation.

Total valuation of property in the city was \$303,491,200, an increase of \$7,723,100.

A comparison of figures		
1967		1968
	Personal Property	
\$ 30,073,200		\$33,186,700
	Real Property	
\$265,694,900		\$270,304,500
	Total Assessed Valuation	
\$295,768,100		\$303,491,200
	Tax Rate per \$1000 Valuation	
\$82.50		\$82.50

Thomas F. Gibson is chairman of the Board of Assessors; C. Brendan Noonan, secretary; and Charles R. Lavery, Jr. member.

## Tax assessments hit \$26,731,753

City Treasurer Frederick J. Reardon reports the 1968 real estate tax levy for 1968 was \$22,335,885 and the personal property levy \$2,737,902.75. In addition, \$1,657,966 of Motor Vehicle Excise Taxes were committed for collection by the Board of Assessors, a grand total of \$26,731,753.75.

As of Jan. 1, 1969, a total of \$1,091,607 remained uncollected, \$866,801 of which is real estate taxes. In anticipation of these taxes it was necessary to borrow \$8 million from our local banks which was repaid in early November.

The final phase of the Hospital Reconstruction Program was financed by the sale of \$2.3 million in 4.40 percent bonds to a group headed by the First National City Bank of New York.

Bond anticipation notes were sold to start the construction of the Gore Street and Alberico playgrounds, as was a \$500,000 note to finance Welfare indebtedness contracted before July 1, 1968, when the State took over the welfare program.

Withholding taxes for the Federal government totaled \$3,068,149.38, and for the Commonwealth \$490,889.46.

## 50 pensions are approved

The Cambridge Retirement Board approved 40 applications for pensions and two applications for survivor benefits under the Contributory System. They also approved 10 requests for pensions and two requests for survivor benefits under the Non-Contributory System.

Retirement allowances paid in 1968 amounted to \$1,269,007.14. The book value of investments held as of Dec. 31, 1968, in bonds, stocks, etc., including savings banks, amounted to \$9,309,390.99. Interest earning totaled \$356,396.44.

The Cambridge Retirement Board for 1968 consisted of George W. Mickle, chairman; Martin F. Nolan, Secretary; and George G. Pierce.

## MDC assessments

	Estimates	Under- Estimates
Parks ....	\$ 475,898.66	\$ 3,936.84 (including Charles River Basin)
Sewerage ..	922,454.76	165,390.89
Connection Charges		
Water .....	67,680.96	
Connection Charges		
Entrance Fees		
Boston Dist. Exp. of		
Transit Authority		
(deficiency) 1,087.90		
Air Pollution		
Control ....	4,617.43	
Area Plan		
Council .....	4,331.45	
Sum of Totals	\$1,476,071.16	\$169,327.73

<b>A. CAMBRIDGE:</b> Include all Appropriations Voted since 1967 Tax Rate was Fixed			
1. Total appropriations to be raised by taxation WATER	\$1,520,549.19	\$32,233,979.03	\$33,814,873.47
2. Total appropriations voted to be taken from available funds:			
3. Amount certified by Treasurer for Tax Title foreclosure, \$36.00 each (Chapter 60, § 50B)			
4. Debt and Interest Charges, matured and maturing, as certified under Chapter 44, § 16, NOT included above			
5. Amount necessary to satisfy final court judgements:			
6. Deficits due to abatements in excess of overlay of prior years:			
7. TOTAL DEFICITS			178,480.75
8. Offsets to Cherry Sheet Estimated Receipts:—			
Construction of School Proj.—Stabilization Funds			
School Lunch Program	\$27,973.41		
Free Public Libraries (include Regional Library)	26,929.00		
Natural Resources Self Help Program			
	\$54,902.41		54,902.41
9. Any other amounts required to be raised		74,395.34	74,395.34
	OVERDRAFTS:	1967 ESTIMATES	
	Col. 1 of Cherry Sheet	Col. 2 of Cherry Sheet	
<b>B. COUNTY TAX &amp; Assessments (enter Retirement Fund Above)</b>			
1. County Tax	\$1,188,690.18		
2. County Hospital	30,845.94		
<b>C. STATE TAX &amp; ASSESSMENTS:</b>			
1. State Recreation Areas			
2. Audit of Municipal Accounts	15,443.10		
3. State Examination of Retirement System	3,842.93		
4. Metropolitan Districts Area:—			
(enter total of individual charges at left)	1,476,071.16	169,327.73	
5. Mass. Bay Transportation Authority	2,095,439.45		
6. Mosquito Control Projects			
7. Elderly Retiree Program	16,788.36		
8. Motor Vehicle Excise Tax Bills	5,588.55		
9. State Assessment System			
10.			
11.	\$3,613,173.55	\$ 169,327.73	3,782,501.28
<b>D. OVERLAY of current year</b>			
			400,000.73
<b>E. GROSS AMOUNT TO BE RAISED</b>			
			\$39,524,690.10
<b>F. ESTIMATED RECEIPTS AND AVAILABLE FUNDS</b>			
1. 1968 Estimated Receipts from the Local Aid and Agency Funds (must be exactly as certified on Cherry Sheet, Item 5)	\$ 6,474,657.91		
2. Motor Vehicle and Trailer Excise	1,564,516.37		
3. Licenses	289,736.49		
4. Fines	440,000.00		
5. Special Assessments City Hospital	2,500,000.00		
6. General Government	40,620.11		
7. Protection of Persons and Property	22,621.24		
8. Health and Sanitation	3,700.33		
9. Highways	123,604.39		
10. Charities Old Age Assistance (other than federal grants)	259,293.84		
11. Veterans' Services			
12. School (local receipts of School Committee)	24,264.24		
13. Libraries (Local receipts other than State Aid)	11,918.89		
14. Recreation	16,000.00		
15. Public Service Enterprises (such as Water Dept.)	1,520,549.19		
16. Cemeteries (other than Trust Funds and Sale of Lots)	33,423.80		
17. Interest: On Taxes and Assessments \$ On Deposit	168,577.93		
18. Farm Animal, Machinery and Equipment Excise			
19. In Lieu of Taxes and Housing Funds	351,706.67		
20. Privileges and Parking Lots	47,177.43		
21.			
22.			
23.			
24. TOTAL ESTIMATED RECEIPTS	\$13,892,368.83		
25. Overestimates (Enter total of Column 3 of Cherry Sheet)	\$ 74,637.81		
26. Amounts voted to be taken from available funds.			
<b>Funds Transferred From:</b>			
\$ 67,680.96 Available Funds Appropriated in			
600,000.00 Municipal Enterprise, F. B. Water Dept.			
Transfer of Surplus			
27. Sum of Amounts	667,680.96		
28. (Add items 25 and 27) TOTAL AVAILABLE FUNDS	\$ 742,318.77		
29. (Add Items 24 and 28) Sum of Total to Outside Column			14,634,687.60
<b>G. (Item E Less F29) NET AMOUNT TO BE RAISED BY TAXATION ON PROPERTY</b>			
			\$24,890,002.50
<b>H. Total Personal Property \$ 34,000,000.00 Tax Rate Personal Property Tax \$ 2,805,000.00</b>			
Valuation: Real Estate	267,697,000.00	\$82.50	Real Estate Tax
			22,085,002.50
Total	\$301,697,000.00		
<b>I. <input type="checkbox"/> Gain or <input type="checkbox"/> Loss (check which) to avoid fractional divisions of tax rate (adjust overlay)</b>			
<b>J. (Item J must be the same in amount as Item G) TOTAL TAXES LEVIED ON PROPERTY</b>			
			\$24,890,002.50

<b>BALANCE SHEET DECEMBER 31, 1968</b>			
Cash	755,567.07	Appropriation Balances	246,695.10
Water Cash-Investments	100,000.00	Annual Rates—Coll. in Adv. of Comm.	571.18
<b>Accounts Receivable:—</b>		Misc. Charges in Adv. of Comm.	13,753.90
Metered Rates	247,696.63	Liens Added to Taxes—1963	22.40
Liens Added to Taxes—1962	19.64	Guarantee Deposits	103,753.50
" " —1965	23.16	Revenue Reserved until Collected	261,314.24
" " —1966	2,829.58	Surplus Revenue Res. For Appropriation	300,000.00
" " —1967	10,352.99	Surplus Reserved for Non-Water Purposes (Ch. 161-46 Sec. 5 as amended by Ch 84-55 and Ch 506-57)	205,118.47
" " —1968	14,739.67		
	275,661.72		
	\$1,131,228.79		\$1,131,228.79
<b>NON-REVENUE ACCOUNTS CITY</b>			
Cash	\$1,044,953.35	Appropriation Balances	2,267,809.04
Non Revenue Cash-Investments	1,237,361.92	Reserve for State & County Aid to Hwys.	124,644.64
State and County Aid to Highways (Chapter 90 Const.)		Loans Unissued	16,700,000.00
State	83,096.43	Temporary Loan-In Anticipation of Serial Issue	500,000.00
County	41,548.21	Temporary Loan-In Anticipation of Serial Issue of Fed. Reimbursement	250,000.00
	124,644.64	Sidewalk Const. Rev. Res. for Appropriation	4,506.23
Loans Authorized	17,450,000.00	Federal Grants—Addition to Main Library	10,000.00
	\$19,856,959.91		\$19,856,959.91
<b>WATER</b>			
Cash	\$ 48,430.52	Appropriation Balances	\$ 48,430.52



# Cambridge balance sheet

Dec. 31, 1968

## ASSETS

Cash	\$ 2,475,435.45	
Revenue Cash-Investments	297,348.00	
Petty Cash	451.00	
Accounts Receivable:—		
Taxes		
Real Estate:		
Levy 1967	\$ 70,213.93	
" 1968	866,801.10	937,015.03
Personal Property:—		
Levy 1960	11.96	
" 1963	10,395.71	
" 1964	9,057.19	
" 1965	6,494.83	
" 1966	6,511.06	
" 1967	8,806.27	
" 1968	72,990.53	114,267.55
Assessments:—		
Sewer Added to Taxes—1966	111.74	
Comm. Int. Sewer Added—1966	342.08	
Sewer Added to Taxes—1967	111.74	
Comm. Int. Sewer Added—1967	333.66	
Sewer added to Taxes—1968	111.74	
Comm. Int. Sewer Added—1968	324.50	1,335.46
Unapportioned Sidewalk	3,681.05	
Comm. Int. Sidewalk Added—1966	23.78	
Sidewalk Added to Taxes—1967	872.64	
Sidewalk Added to Taxes—1968	523.60	
Comm. Int. Sidewalk Added—1968	24.39	5,125.46
Motor Vehicle Excise Taxes:—		
Levy 1958	10.05	
" 1960	3,851.15	
" 1961	11,817.56	
" 1962	43,466.39	
" 1963	52,747.23	
" 1964	42,900.18	
" 1965	49,498.78	
" 1966	63,879.47	
" 1967	46,617.82	
" 1968	105,145.62	419,938.25
Tax Titles	216,727.14	
Tax Possessions	7,529.77	224,256.91
Departmentals:—		
Treasury	100.00	
Insp. of Buildings	1,645.00	
Pole and Conduit Comm.	21.50	
Electrical	438.73	
Traffic and Parking	400.00	
Health	54,754.05	
Public Works	4,730.77	
City Hospital	498,417.66	
Outside Aid	192,493.36	
Old Age Assist. (C&T)	88,312.89	
Medical Assistance	23,756.13	
Veterans Benefits	176,064.18	
School	10,052.05	1,051,186.32
State Assessments: Underestimates		
Metropolitan Sewer Tax	124,399.94	
Boston Metro District Expenses	.01	
Mass Bay Transit Authority	58.34	124,458.29
Overlay Deficits		
Levy 1964	871.20	
" 1965	901.96	
" 1966	23,535.35	
" 1967	103,455.98	
" 1968	96,936.52	225,701.01
		<b>\$5,876,568.73</b>

## LIABILITIES AND RESERVES

Real Estate Taxes:		
Levy 1960	589.83	
" 1961	325.15	
" 1962	739.48	
" 1963	3,990.42	
" 1964	3,223.44	
" 1965	3,183.47	
" 1966	8,495.35	20,547.14
Personal Property Taxes:—		
Levy 1956	30.00	
" 1959	12.96	
" 1961	118.56	
" 1962	101.84	263.36
Sidewalk Asses Added to Taxes		
Sidewalk Asses Added to Taxes 1965	1.84	
Sidewalk Asses Added to Taxes 1966	84.66	
Comm. Int. Side. Added 1967	236.35	322.85
Motor Vehicle Exercise Taxes:—		
Levy 1954	10.37	
" 1955	19.25	
" 1956	24.71	
" 1957	58.06	
" 1959	352.08	464.47
Accts. Receivable-Dis. Assistance	3,095.47	
Appropriation Balances	2,493,314.50	
Guarantee Deposits:—		
Contract Bids	83,045.00	
Plans	100.00	
Tree Removals	795.00	
Driveways	3,855.00	
Street Openings	40,375.00	
In Lieu of Bond	17,740.00	
License Commission	3,867.05	149,777.05
Agency		
Constables Fees	430.38	
Savings Bond Deduct.	1,450.80	
With. Tax-Federal	3,083.43	
With. Tax-State	15,440.32	
Unidentified Rec.	1,922.56	
Continental Cas. Co.	5,000.65	
Camb. Savings Life Co.	2,939.46	
Mass. B.C. & B.S.	62,099.88	
Medicare	753.00	
Rent Coll. - C.R.A. AUTH.	180.00	
Tailings	10,673.88	103,974.37
Gifts and Bequests		5.00
Smith Hughes Fund		14,545.42
Hopkins Fund		1,285.24
Kinnear Fund		5,582.45
Bullock Fund		18,233.17
Futterman Fund		5.51
Cambridge Plant and Garden Fund		1,475.33
Phelan Trust Fund		372,367.71
Income: Trust Funds:—		
School		
Thierry Fund	53.40	
" " Library C.H.L.S.	315.78	
Kingman Fund	207.77	
Freese Fund	51.20	
Hardy Fund	177.68	
Welfare		
Bridge Fund	563.57	
Russell Fund	24.13	
Callanan Fund	173.03	
Rogers Fund	384.04	
Hodge Fund	179.61	
Shine Fund	42.88	
Harty Fund	26.74	
Perry Fund	1,333.52	
Shea Fund	44.16	
White Charity Fund	6,613.09	
Library		
Harding Fund	103.84	
Citizen's Subscrip. Fund	116.88	
Cummings Fund	59.80	
Fay Fund	75.45	
Wm. Saunders Fund	3.21	
Woolson Fund	255.83	
Citz. of Camb. Fund	1.51	
Whorf Fund	9.05	
Howe Fund	165.95	
Murdock Fund	18.28	
Carrie Saunders Fund	34.57	
Wilson Fund	95.83	
Sanders Temperance Fund		11,130.80
Cemetery Trust Fund		4,600.00
Federal High School Lunch Program		95,469.47
Federal Elem. School Milk Program		73,709.70
School Athletic Fund		4,948.21
Health Staff Ed.-In Service Training		31,202.47
Comm. Research Lab.-Hood Foundation		234.57
Perpetual Care Deposits		166.18
Old Age Assist.-Recoveries	34,067.03	550.00
Med. Assist.-Recoveries	1,819.09	
Dist. Assist.-Recoveries	191.48	
Veterans Benefits-Recoveries	7,895.00	43,972.60
State Grant-Aid for Free Public Lib		46,962.78
County Tax		54,020.75
State Assessments - Overestimates:—		
Metropolitan Air Pollution	1005.02	
" " Park Tax	11,245.52	12,250.54
Revenue Reserved for Appropriations:—		
Sale of City Land	8,015.25	
Sale of Real Estate	49,050.00	
Cemetery Sales	2,140.00	
Public Works Revenue	21,475.30	
Parking Meters	4,604.93	85,285.53
Revenue Reserved until Collected:		
Sewer Assessment	1,335.46	
Sidewalk Assessment	4,802.61	
Motor Vehicle Exercise Tax	419,523.78	
Tax Title	224,256.91	
Departmental	1,043,090.85	1,698,009.61
Premiums - General Loans		4,807.00
Overlay Surplus		1,519.08
Reserve for Petty Cash		451.00
Excess and Deficiency		519,019.40
		<b>\$5,876,568.73</b>



City Clerk Thomas M. McNamara, former Mayor, Chairman of the School Committee and Acting City Manager, died in office on Dec. 30, 1968, after a long career in the Cambridge administration.

## In Memoriam

The following employees at the City of Cambridge died during 1968:

### CAMBRIDGE HOSPITAL

Ramea J. Desrochers  
Mary Enos  
Maurice F. Foley  
Edith L. Fox  
Alice Ludwig  
Mary K. Maloney  
Mable C. Pever  
Doris V. Quigley  
Julia T. Sweeney  
Malvina Swiderski  
Jeanne C. Tarlin  
Agatha M. Thomas

### FIRE

Andrew L. Gelinas  
Charles A. Jones  
Thomas W. Lane  
Harold F. Magee

### INFIRMARY

Bertha M. Shine

### CITY CLERK

Thomas M. McNamara

### SCHOOL

Mary T. Cashman  
Katharine Cannell  
Barbara Crosby  
Catherine L. Dineen  
John J. Dynan  
Millie A. Isaac  
James E. McCarthy  
John M. Mariarty  
George J. Murphy  
Madeline M. Murphy  
Vincent F. O'Connell  
Humphrey E. O'Leary  
Thomas R. Rameo  
John W. Wood

### LAW

Henry J. Smith

### PUBLIC WORKS

Daniel M. Flynn  
James M. Kelley  
Thomas H. McKiernan  
John E. O'Sullivan

### WELFARE

James E. Finnegan  
Christine E. O'Brien

### WATER

Percy F. Ridlon

### TRAFFIC & PARKING

William M. McLaughlin

### POLICE

Arthur J. Fitzmaurice  
Francis H. Gutoski Jr.  
Joseph A. Hurley  
James F. Keefe  
William A. Laurence

### HEALTH

Mary Christine McAlary  
Dr. Joseph W. Wadden

### ELECTRICAL

John F. Cullinane



Cambridge telephone directory



For emergencies

Fire	876-5800	Doctor (Medical Society)	542-5500
Police	864-1212	Poison Information Center	232-2120
Hospital	354-2020	Rescue, Inc. (suicide prevention)	426-6600
Ambulance	876-9800	Multi-Service Center	547-1877
Water	864-5300	Gas-Electric Service	868-7700

Or dial OPERATOR – Keep cool otherwise you could cause a delay

For complaints

Public Works	876-0859	Housing	547-9292
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For information

CITY HALL DEPARTMENTS    Call 876-6800    (ask for extension below)

Assessors	255	City Manager	202	Purchasing	214
Auditing	224	Clerk of Committees	249	Recreation	279
Board of Appeals	267	Community Development	271	Retirement	279
Zoning Appeal	267	Engineering	276	Sealer of Weights and measures	251
Board Examiners	267	Law	205	Treasurer	231
Budget-Personnel	208	License	261	Water (City Hall)	263
Building	267	Mayor	241	Water (Fresh Pond)	296
City Clerk	221	Pole, Conduit	261		

CITY HALL ANNEX    57 Inman St.    Call 876-6800 (ask for extension below)

Advisory Committee	351	Historical Commission	347	Veterans Benefit	302
Civic Unity	312	Planning Board	344	Veterans Services	305
Community Schools	349	Traffic, Parking	314	Welfare (State Dept.)	322

Municipal addresses, telephones

CAMBRIDGE HOSPITAL  
1493 Cambridge St.  
354-2020

CITY YARD  
147 Hampshire St.  
Public Works: 876-0859

FIRE HEADQUARTERS  
489 Broadway  
Civil Defense: 547-5355  
Electrical: 876-0125  
Fire Dept. (busi): 876-0125

MUNICIPAL BUILDING  
5 Western Ave.  
Election Comm.: 876-9828  
Police Dept. (busi.): 876-9800

SCHOOL DEPARTMENT  
1700 Cambridge St.  
876-4500

OTHER AGENCIES  
Economic Opportunity,  
99 Austin St., 868-1320  
Foreclosed Property,  
678 Massachusetts Ave. Rm.  
705, 876-4920.  
Golf Course, Fresh Pond  
354-9130  
Housing Authority,  
678 Massachusetts Ave.,  
864-3020  
Infirmary, 650 Concord Ave.  
876-5370  
Inspector of Animals,  
2218 Massachusetts Ave.  
547-1033  
Model Cities, 8 Essex St.  
876-9575  
Recreation, Raymond St.  
Bldg., 354-0840  
Redevelopment Authority,  
336 Main St., 492-6800  
Water Dept. (Filtration),  
250 Fresh Pond Parkway  
864-5300

Fr. Joseph T. O'Callahan, S.J., Congressional Award winner of World War II, continues to be an inspiration to Cambridge citizens. Attending the commissioning of the USS O'Callahan in Boston in June, 1968, were (l to r): Cong. Thomas P. O'Neill Jr.; Mayor Walter J. Sullivan; Maryknoll Sister Rose Marie (O'Callahan) of the Philippines, a sister of Fr. O'Callahan; former Mayor Edward A. Crane; and Msgr. John H. Donovan, pastor, St. Mary of the Annunciation Church (Pacheco Photo)

